

Multi-Agency Regional Resiliency Center (M.A.R.R.C.)

August Update Analysis Report

CALIFORNIA
CONSTRUCTION
AUTHORITY



CPM Scheduling Consultant: HSE CONTRACTORS INC.

Data Date: Sep 01, 2025

NTP for construction	October -07-2024
Substantial Completion	April-21-2026
Contract Completion Date	April-21-2026

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1. Executive Summary

1. Executive Summary

Project Overview

Project: Multi-Agency Regional Resiliency Center (M.A.R.R.C.)

Consultant: HSE Contractors, Inc.

NTP: October 7, 2024

Contract Completion: April 21, 2026

Current Forecasted Completion: June 2, 2026

Delay: 29 calendar days (due to added delay fragnets)

Key Milestone Changes

Milestone	July Update	August Update	Variance
K Final Completion	April 15, 2026	May 16, 2026	-31 days
E2 Final Completion	May 1, 2026	June 2, 2026	-32 days
Auditorium Final Completion	April 23, 2026	May 21, 2026	-28 days
Final Completion	May 1, 2026	June 2, 2026	-32 days

Schedule Progress Summary

- **Elapsed Duration:** 59% complete
- **Remaining Duration:** 41%
- **Total Activities:** 835
 - **Not Started:** 366 (31%)
 - **In Progress:** 58 (5%)
 - **Completed:** 411 (64%)

Schedule Quality Control (QC) Findings

- **ASI-04 Dry System & Fire Sprinkler System Fragnets:**
 - Continue to **ride the data date from June through August** without measurable progress.
 - These fragnets are the **primary drivers of project delay**, pushing the schedule roughly one month with each update.
 - They remain on the **critical path**, carrying up to **-29 calendar days of total float**.
- **New Added Activities (OSFM-Related):**
 - New OSFM submission and permit activities were inserted without prior approval.
 - Their short-duration predecessors (such as *FRAG-ASI04-1110 – CCA Submission of OSFM Estimated*) are unrealistically driving the schedule.
 - These require clarification, justification, and validation through a formal analysis.

Delay Summary

- The schedule slipped an additional **29 days**, now forecasting completion on **June 2, 2026**.

- The delay continues to be driven by the **added ASI-04 Dry System and Fire Sprinkler System fragnets**.
- These must be submitted as **separate Time Impact Analyses (TIA) or Window Analyses** to evaluate:
 - Basis and logic.
 - Entitlement and contractual justification.
- The **Owner remains adhered to the contractual completion date (April 21, 2026)**.
- The **General Contractor is responsible for implementing recovery measures** to bring the schedule back on track.

Critical and Delay-Driving Activities

The following activities are **pushing the schedule** and **require immediate attention and resolution**:

- **FRAG-ASI04-1110 – CCA Submission of OSFM (Estimated)**
- **FRAG-ASI04-1120 – OSFM Review of Shop Drawings**
- **DA-FS3 – Fire Sprinkler Systems CCA/CSFM Approval**

These activities are consistently **riding the data date** and **driving the longest path** of the project.

Longest Path Summary

- Begins with **Fire Sprinkler Systems – CCA/CSFM Approval (DA-FS3)**.
- Passes through **ASI-04 Dry System** and **OSFM submittal/review fragnets**.
- Extends through **procurement, interior build-out, and final closeout**.
- **Total Float: –29 calendar days** along the chain.

Critical Path Work Scope

1. Deferred Approvals → Fire Sprinkler & Dry System Approvals
2. Fragnets (ASI-04 & OSFM Submissions) → Procurement/Delivery
3. Interior Build-Out and Finishes → Punchlist and Final Closeout

Conclusion

The **August 2025 schedule update** shows a **29-day slippage** with completion now forecasted for **June 2, 2026**.

The delay remains primarily due to unresolved **ASI-04 Dry System and Fire Sprinkler System fragnets**, which have persisted on the data date since June. These continue to push the schedule monthly and must be addressed immediately through a **formal TIA submission** for independent review and validation.

Until such analysis is completed and approved, **no time extension is granted**, and the **General Contractor is required to adhere to the contractual completion date of April 21, 2026**. Immediate corrective actions and coordination with the owner are essential to prevent further delay and recover schedule performance.

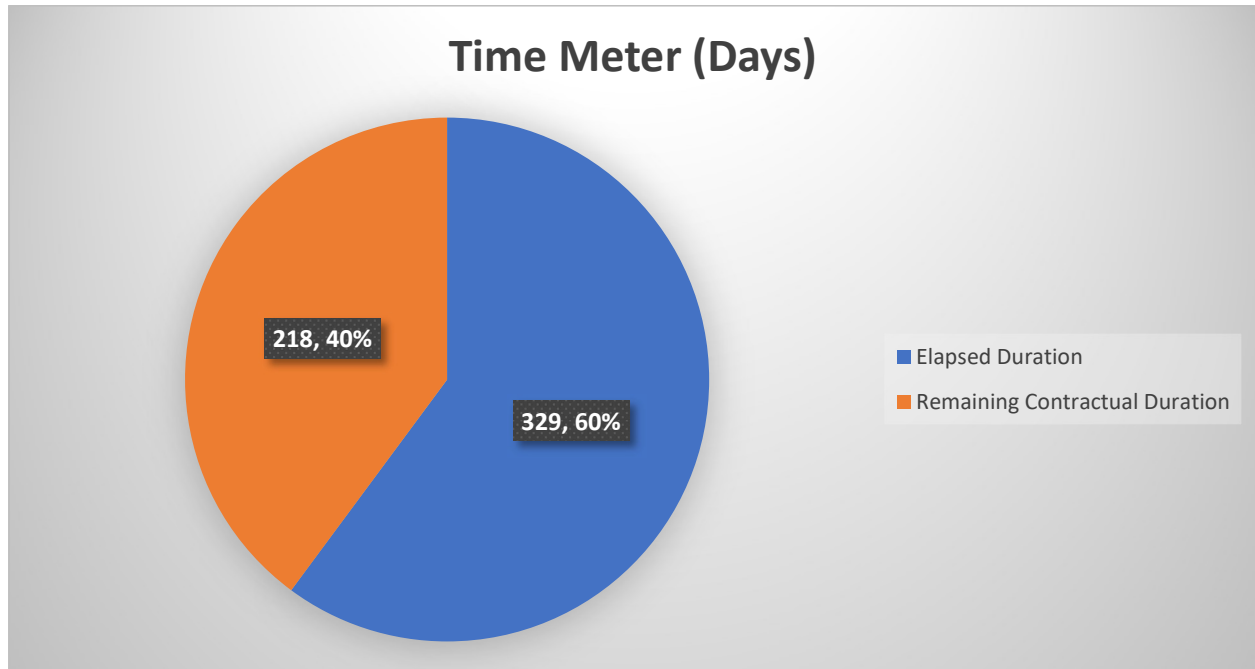
2. Purpose of the Report

the purpose of this report is to provide a detailed analysis of the current status of the project, focusing on the four weeks look ahead, the schedule comparison, highlighting potential causes of delays and challenges affecting the project schedule. It aims to identify the key factors that might drive a project delay. This report will offer actionable recommendations to avoid potential delays these. By evaluating the progress of remaining activities, the report seeks to support effective decision-making and enhance project management strategies to achieve timely project completion.

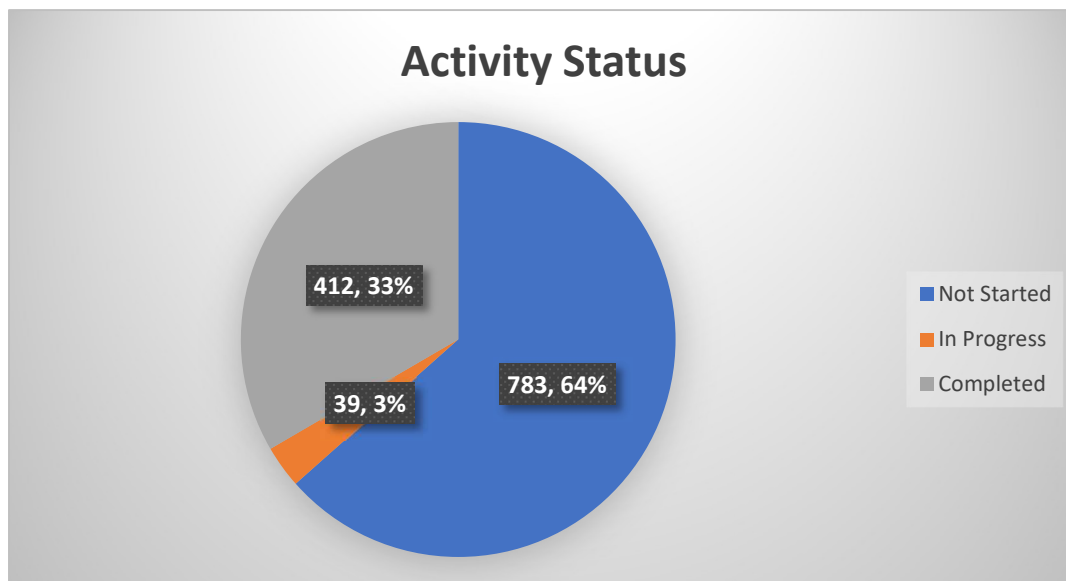
3. Key Dates as of this update:

Activity ID	Milestone Description	July-Update Finish	August-Update Finish	Current Variance	Trend
CM-MS24	K Final Completion	Apr-15-26	May-14-26	-23	↓
CM-MS4	E2 Final Completion	May-01-26	June-02-26	-42	↓
CM-MS5	Auditorium Final Completion	Apr-23-26	May-22-26	-31	↓
CM-MS14	Final Completion	May-01-26	June-02-26	-29	↓

4. Elapsed Duration:



5. Activity Status



6. Schedule QC

Newly Added Activities	
Activity ID	Activity Name
FRAG-ASI04-1130	CCA Procurement OSFM Construction Permit
FRAG-ASI04-1140	Preparation of Shop Drawings for OSFM Submission

Those delay fragnets are added this update without the approval of the owner, those with the previous supposed delay fragnets needs to be submitted in a formal TIA separately

Activity ID	Activity Name	Current Start	Current Finish	Total Float	Previous Start	Prev Finish	V-Start	V-Finish
FRAG-ASI04-1110	CCA submission of OSFM (estimated)	Sep-02-25	Sep-02-25	-29	Aug-01-25	Aug-01-25	-21	-21
FRAG-ASI04-1120	OSFM Review of Shop Drawings	Sep-03-25	Oct-15-25	-29	Aug-04-25	Sep-09-25	-21	-21

These two activities have been **riding the data date from June through July and August** and are currently **driving the longest path delay of the project**. Please provide an explanation for the delay, as their predecessor activity **FRAG-ASI04-1110 (CCA Submission of OSFM – Estimated)** has a duration of only **one day** yet is also riding the data date and directly driving these successor activities. Clarification is needed on **why this submittal remains delayed** and **what factors are preventing its completion**, considering its short duration and critical impact on the project finish these are delaying the schedule each month without explanation these delays must be isolated and submitted in a TIA for the owner to look at

7. Conclusion

The schedule currently reflects **29 calendar days of negative float**, with the project completion now forecasted for **June 2, 2026**. The delay continues to be driven by the **added fragnets for ASI-04 (Dry System) and Fire Sprinkler Systems**, which have been **riding the data date from June through August**, consistently driving the schedule each month.

These delay fragnets require **immediate attention and resolution**. They must be submitted as a **separate Time Impact Analysis (TIA) or Window Analysis** to evaluate their basis, logic, and true impact under the **Owner's review and supervision**. Until this analysis is completed and approved, **no extension of time is granted**, and the **General Contractor remains responsible for adhering to the contractual final completion date**.

8. Three weeks ahead and one week behind

Delay Fragnets Requiring Attention

The following **delay fragnets are driving the schedule** and **require immediate attention and detailed review**, as they are directly contributing to the current project slippage:



These added delay fragmet continue to push the schedule month after month, as they keep riding the data date without showing any measurable

Multi-Agency Regional Resiliency Center (M.A.R.R.C.) - August 2025

Schedule Comparison August VS July Update One Week Behind Three lookahead



Activity ID	Activity Name	Current Dur	Current Start	Current Finish	At Comp Dur	Total Float	Previous Start	Previous Finish	V-Start	V-Finish	Previous-Dur	Actual Dur	Rem Dur	Physical % Complete	2025					2026						
															Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Multi-Agency Regional Resiliency Center (M.A.R.R.C.) - August 2025		382	Oct-07-24 A	Jun-02-26	403	-29	Oct-07-24	May-01-26	0	-21	382	220	183												Jun-02-26	
Project Duration		365	Oct-07-24 A	Jun-02-26	403	-29	Oct-07-24	May-01-26	0	-21	382	220	183												Jun-02-26	
PD-MS1	Construction Duration (Complete by April 7, 2026) Work Days	365	Oct-07-24 A	Jun-02-26	403	-29	Oct-07-24	May-01-26	0	-21	382	220	183	0%											Construct	
Construction Administration and Purchasing		40	Oct-07-24 A	Sep-15-25	230	4	Oct-07-24	Aug-14-25	0	-21	209	220	10													
C-ADMIN13	Owner Utility Approvals and Coordination	40	Oct-07-24 A	Sep-15-25	230	4	Oct-07-24	Aug-14-25	0	-21	209	220	10	0%												
Submittals / Procurement		281	Nov-14-24 A	Jan-09-26	277	40	Nov-14-24	Dec-09-25	0	-21	256	192	85													
Deferred Approvals		25	Mar-14-25 A	Oct-15-25	216	-49	Mar-14-25	Sep-09-25	0	-36	180	171	45													
Fire Sprinkler Systems		20	Mar-27-25 A	Oct-15-25	203	-49	Mar-27-25	Sep-09-25	0	-36	167	158	35													
DA-FS3	Fire Sprinkler Systems- CCA/CSFM Approval (A/B/C)	20	Mar-27-25 A	Oct-15-25	203	-49	Mar-27-25	Sep-09-25	0	-36	167	158	35	0%												
Fire Alarm/Voice Evac		20	Mar-14-25 A	Sep-01-25	172	-25	Mar-14-25	Aug-01-25	0	-31	141	171	1													
DA-FA3	Fire Alarm Systems- CCA/CSFM Approval (A/B/C)	20	Mar-14-25 A	Sep-01-25	172	-25	Mar-14-25	Aug-01-25	0	-31	141	171	1	0%												
Submittals		281	Nov-14-24 A	Jan-09-26	277	40	Nov-14-24	Dec-09-25	0	-21	256	192	85													
Division 5-Metals		45	May-01-25 A	Sep-02-25	86	108	May-01-25	Aug-04-25	0	-20	66	85	1													
051200, 05300, 055000, 055133a, 055200 Str Stl, Decking, Lad, Rail PD, SD's, WPS', PQR's-2		45	May-01-25 A	Sep-02-25	86	108	May-01-25	Aug-04-25	0	-20	66	85	1													
SUB-STEEL84	Steel Submittals - Fabrication - Package A	45	May-01-25 A	Sep-02-25	86	108	May-01-25	Aug-04-25	0	-20	66	85	1	0%												
051200, 05300, 055000, 055133a, 055200 Str Stl, Decking, Lad, Rail PD, SD's, WPS', PQR's-1		45	May-01-25 A	Sep-02-25	86	59	May-01-25	Aug-04-25	0	-20	66	85	1													
SUB-STEEL44	Steel Submittals - Fabrication - Package B	45	May-01-25 A	Sep-02-25	86	59	May-01-25	Aug-04-25	0	-20	66	85	1	0%												
Division 6-Woods and Plastics		50	May-02-25 A	Sep-02-25	85	77	May-02-25	Aug-01-25	0	-21	64	84	1													
064116Plastic Laminate Clad Arch. Cabinets - PD, SD's, Samples		50	May-02-25 A	Sep-02-25	85	77	May-02-25	Aug-01-25	0	-21	64	84	1													
SUB-CASE3	Casework Submittals - Fabrication	50	May-02-25 A	Sep-02-25	85	77	May-02-25	Aug-01-25	0	-21	64	84	1	0%												
066119 Quartz Surfacing PD, SD's, SamplesB		50	May-02-25 A	Sep-02-25	85	72	May-02-25	Aug-01-25	0	-21	64	84	1													
SUB-QUARTZ3	Quartz Surfacing Submittals - Fabrication	50	May-02-25 A	Sep-02-25	85	72	May-02-25	Aug-01-25	0	-21	64	84	1	0%												
Division 7-Thermal and Moisture Protection		30	Mar-11-25 A	Sep-02-25	116	49	Mar-11-25	Aug-01-25	0	-21	95	115	1													
071326, 072726, 074263 CASM , SASM, Wall Cladding Rainscreen - PD, SD's, Mock-up		0	May-28-25 A	Sep-02-25	68	49	May-28-25	Aug-01-25	0	-21	47	67	1													
SUB-INSUL3	CASM/SASM/Rain Screen ProtectionSubmittals- Procurement (*PEND*)	0	May-28-25 A	Sep-02-25	68	49	May-28-25	Aug-01-25	0	-21	47	67	1	0%												
076200 Sheet Metal Flashing and Trim - PD, SD's, Samples and Mock-up		30	Mar-11-25 A	Sep-02-25	116	49	Mar-11-25	Aug-01-25	0	-21	95	115	1													
SUB-SMFL3	Sheet Metal Flashing Submittals - Procurement	30	Mar-11-25 A	Sep-02-25	116	49	Mar-11-25	Aug-01-25	0	-21	95	115	1	0%												
Division 8- Openings		50	May-13-25 A	Sep-02-25	78	40	May-13-25	Aug-01-25	0	-21	57	77	1													
081113, 081143, 081400, 087100,083800 ST DR & FR, KDF, Wood DRs, DR HRDW, TFC Doors - PD, SCH, SAM		50	May-13-25 A	Sep-02-25	78	40	May-13-25	Aug-01-25	0	-21	57	77	1													
SUB-DOORS3	Door Submittals - Procurement	50	May-13-25 A	Sep-02-25	78	40	May-13-25	Aug-01-25	0	-21	57	77	1	0%												
Division 9- Finishes		60	Jul-18-25 A	Oct-17-25	60	49	Jul-18-25	Oct-17-25	0	0	60	31	29													
093000 Tile and Stone- PD, SD's, Mock-up		60	Jul-18-25 A	Oct-17-25	60	49	Jul-18-25	Oct-17-25	0	0	60	31	29													
SUB-TILE3	Tile and Stone Submittals- Procurement	60	Jul-18-25 A	Oct-17-25	60	49	Jul-18-25	Oct-17-25	0	0	60	31	29	0%												
097216 Vinyl Wallcovering- PD, SD's, Samples		10	Aug-21-25 A	Aug-28-25 A	8		Aug-29-25	Sep-07-25	8	10	10	8	0													
SUB-VWC2	Vinyl Wall Coverings Submittals AOR Approval	10	Aug-21-25 A	Aug-28-25 A	8		Aug-29-25	Sep-07-25	8	10	10	8	0	100%												
Division 10-Specialties		145	May-09-25 A	Dec-19-25	151	6	May-09-25	Nov-18-25	0	-21	130	79	72													
101400, 101419 Signage and Dimesional Letter Signage- PD, Samples, SD's		5	Jun-27-25 A	Sep-02-25	46	32	Jun-27-25	Aug-01-25	0	-21	25	45	1													
SUB-SIGN12	Signage Submittals- Preparation R1	5	Jun-27-25 A	Sep-02-25	46	32	Jun-27-25	Aug-01-25	0	-21	25	45	1	100%												
102118, 102800 Sol Plastic Toilet Part, TRA's - PD, Samples, SD's		40	May-09-25 A	Sep-02-25	80	77	May-09-25	Aug-01-25	0	-21	59	79	1													
SUB-TPTRA3	Toilet Partions and TRA's Submittals- Procurement	40	May-09-25 A	Sep-02-25	80	77	May-09-25	Aug-01-25	0	-21	59	79	1	0%												
105113 Metal Lockers -PD, Samples, SD's-		120	May-23-25 A	Dec-19-25	141	6	May-23-25	Nov-18-25	0	-21	120	69	72													
SUB-LOCK4	Metal Lockers Submittals- Procurement	120	May-23-25 A	Dec-19-25	141	6	May-23-25	Nov-18-25	0	-21	120	69	72	0%												
102226 Operable Partitions- PD, Samples, SD's, Mock-up		5	Jul-17-25 A	Sep-02-25	33	-3	Jul-17-25	Aug-01-25	0	-21	12	32	1													
SUB-OPPART22	Operable Partitions Submittals AOR Approval R1	5	Jul-17-25 A	Sep-02-25	33	-3	Jul-17-25	Aug-01-25	0	-21	12	32	1	0%												
Division 11-Equipment		40	Apr-25-25 A	Sep-02-25	88	93	Apr-25-25	Aug-01-25	0	-21	67	87	1													
114000 Food Service Equipment E2 (Package A)- SD's, Equip Broch, Samples		40	Apr-25-25 A	Sep-02-25	88	93	Apr-25-25	Aug-01-25	0	-21	67	87	1													
SUB-KITA3	Kitchen Equipment A Submittals- Procurement	40	Apr-25-25 A	Sep-02-25	88	93	Apr-25-25	Aug-01-25	0	-21	67	87	1	0%												
114000 Food Service Equipment Kit(Package C)- SD's, Equip Broch, Samples		40	Apr-25-25 A	Sep-02-25	88	93	Apr-25-25	Aug-01-25	0	-21	67	87	1													
SUB-KITC3	Kitchen Equipment C Submittals- Procurement	40	Apr-25-25 A	Sep-02-25	88	93	Apr-25-25	Aug-01-25	0	-21	67	87	1	0%												
Division 22-Plumbing		97	Feb-27-25 A	Sep-02																						

Project Baseline Bar Critical Remaining Work
 Actual Work Milestone
 Remaining Work Summary

Multi-Agency Regional Resiliency Center (M.A.R.R.C.) - August 2025
Schedule Comparison August VS July Update One Week Behind Three lookahead



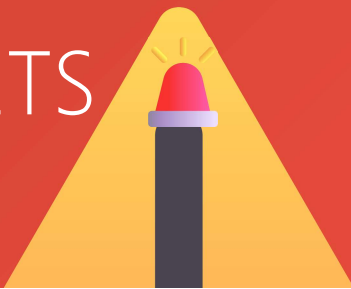
Activity ID	Activity Name	Current Dur	Current Start	Current Finish	At Comp Dur	Total Float	Previous Start	Previous Finish	V-Start	V-Finish	Previous-Dur	Actual Dur	Rem Dur	Physical % Complete	2025					2026						
															Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
230050, 230593, 230800	Basic HVAC Mat and Methods, TAB and CMXing PD, SD's, Loads, Access	40	Mar-18-25 A	Sep-02-25	111	47	Mar-18-25	Aug-01-25	0	-21	90	110	1													
	SUB-MECHG3	Mechanical General Submittals - Procurement	40	Mar-18-25 A	Sep-02-25	111	47	Mar-18-25	Aug-01-25	0	-21	90	110	1	0%											
	230923 Direct Digital Control System for HVAC - SD's	40	Feb-10-25 A	Sep-02-25	136	47	Feb-10-25	Aug-01-25	0	-21	115	135	1													
	SUB-MECHDDC3	Mechanical DDC Submittals - Procurement	40	Feb-10-25 A	Sep-02-25	136	47	Feb-10-25	Aug-01-25	0	-21	115	135	1	0%											
	237200 Air to Air Energy Recovery Ventilator -PD, SD's	160	Mar-07-25 A	Jan-09-26	202	34	Mar-07-25	Dec-09-25	0	-21	181	117	85													
	SUB-MECHAERV3	Mechanical AIR Recovery VentilatoSubmittals - Procurement	160	Mar-07-25 A	Jan-09-26	202	34	Mar-07-25	Dec-09-25	0	-21	181	117	85	0%											
	237313 Modular Indoor Air Handline Units -PD, SD's, Engineering	100	Jan-23-25 A	Sep-02-25	148	118	Jan-23-25	Aug-01-25	0	-21	127	147	1													
	SUB-MECHAHU3	Mechanical AHU Submittals - Procurement	100	Jan-23-25 A	Sep-02-25	148	118	Jan-23-25	Aug-01-25	0	-21	127	147	1	0%											
	Division 26-Electrical		274	Feb-21-25 A	Nov-14-25	176	75	Feb-21-25	Oct-16-25	0	-21	155	127	49												
	260519,260523,260526,260533,260536,260800	LV,Cntl,Grd,PC,Cab,RW's,Boxes,Cbl Ty,CXing-PDand SD	30	Feb-21-25 A	Sep-02-25	128	23	Feb-21-25	Aug-01-25	0	-21	107	127	1												
SUB-ELG3	Electrical GeneralSubmittals - Procurement	30	Feb-21-25 A	Sep-02-25	128	23	Feb-21-25	Aug-01-25	0	-21	107	127	1	0%												
262213,262413,262416,262726,263600,264313	LVD Xfmr, SwB,PhIB,Encl CB,XferSwit,Surge PD,SD's,Smpl	337	Feb-21-25 A	Nov-09-25	262	91	Feb-21-25	Oct-09-25	0	-31	231	192	70													
SUB-ELPNL3	Electrical Switchgear- Procurement	337	Feb-21-25 A	Nov-09-25	262	91	Feb-21-25	Oct-09-25	0	-31	231	192	70	0%												
263213.13	Diesel Emergency Engine Generators -PD, Shop Drawings	130	Feb-27-25 A	Nov-14-25	172	75	Feb-27-25	Oct-16-25	0	-21	151	123	49													
SUB-ELGEN3	Electrical Generator Submittals - Procurement	130	Feb-27-25 A	Nov-14-25	172	75	Feb-27-25	Oct-16-25	0	-21	151	123	49	0%												
260923,260943.16,265119,265213	LCDevices,Add Cntrl,LEDandE ExitLight -PD,SD's,Point L,Smpl	60	Feb-27-25 A	Sep-02-25	124	94	Feb-27-25	Aug-01-25	0	-21	103	123	1													
SUB-ELLTG3	Electrical Lighting Submittals - Procurement	60	Feb-27-25 A	Sep-02-25	124	94	Feb-27-25	Aug-01-25	0	-21	103	123	1	0%												
Division 32-Exterior Improvements		10	Jul-08-25 A	Sep-01-25	56	100	Jul-08-25	Aug-01-25	0	-31	25	55	1													
323113,323119	Chain Link and Decorative Metal Fencing and Gates PD, Samples, Engineering	10	Jul-08-25 A	Sep-01-25	56	100	Jul-08-25	Aug-01-25	0	-31	25	55	1													
SUB-FENC2	Chain Link Fencing and Metal Gates Submittals - AOR Approval	10	Jul-08-25 A	Sep-01-25	56	100	Jul-08-25	Aug-01-25	0	-31	25	55	1	0%												
Division 33-Utilities		20	Nov-14-24 A	Sep-02-25	193	-1	Nov-14-24	Aug-01-25	0	-21	172	192	1													
331000, 331100	Water Utilities and Distribution- PD, SD's, Samples, Reports	20	Nov-14-24 A	Sep-02-25	193	-1	Nov-14-24	Aug-01-25	0	-21	172	192	1													
SUB-SUW3	Site Utilities Water- Procurement	20	Nov-14-24 A	Sep-02-25	193	-1	Nov-14-24	Aug-01-25	0	-21	172	192	1	0%												
Construction		250	Dec-20-24 A	Sep-29-25	183	56	Dec-20-24	Oct-27-25	0	20	203	168	15													
Fragnets		5	Aug-22-25 A	Aug-29-25 A	6						0	6	0													
ASI-04 - Dry System		5	Aug-22-25 A	Aug-29-25 A	6						0	6	0													
FRAG-ASI04-1140	Preparation of Shop Drawings for OSFM Submission	5	Aug-22-25 A	Aug-29-25 A	6						0	6	0	100%												
LA County Water Works Permit Process		40	Dec-20-24 A	Sep-02-25	169	-17	Dec-20-24	Aug-01-25	0	-21	148	168	1													
FRAG-LACWW-1000	LA County Water Works Permit Review Process by CCA	40	Dec-20-24 A	Sep-02-25	169	-17	Dec-20-24	Aug-01-25	0	-21	148	168	1	0%												
Package A-E2 Event Center		106	Jul-21-25 A	Sep-29-25	45	56	Jul-21-25	Oct-27-25	0	20	65	30	15													
Metal Building Superstructure		20	Jul-21-25 A	Sep-08-25	35	15	Jul-21-25	Sep-10-25	0	2	37	30	5													
Structural Steel		20	Jul-21-25 A	Sep-08-25	35	15	Jul-21-25	Sep-10-25	0	2	37	30	5													
C-A-S-PEMPB15	Erect Structural Steel - North Bar	20	Jul-21-25 A	Aug-29-25 A	30		Jul-21-25	Aug-15-25	0	-10	20	30	0	100%												
C-A-S-PEMPB17	Plumb & Line - North Bar	10	Aug-15-25 A	Aug-29-25 A	11		Aug-18-25	Aug-29-25	1	0	10	11	0	100%												
C-A-S-PEMPB18	Install Wall Girts - North Bar	7	Aug-22-25 A	Sep-08-25	11	15	Sep-02-25	Sep-10-25	6	2	7	6	5	0%												
Interior Build Out		96	Aug-14-25 A	Sep-29-25	27	56	Aug-13-25	Oct-27-25	-1	20	48	12	15													
Area D "Storage A137 , Main ER, Women's/Men's Shower A134, A132, A116, Family RR, Meeting,"Flex"		96	Aug-14-25 A	Sep-29-25	27	56	Aug-13-25	Oct-27-25	-1	20	48	12	15													
Overhead		72	Aug-14-25 A	Sep-10-25	19	39	Aug-13-25	Aug-28-25	-1	-8	12	12	7													
C-A-BO-D-OH1	OH Domestic Water- Level 1	5	Aug-14-25 A	Sep-08-25	17	41	Aug-13-25	Aug-19-25	-1	-13	5	12	5	0%												
C-A-BO-D-OH7	Frame Walls- Level 1	7	Aug-22-25 A	Sep-10-25	13	34	Aug-20-25	Aug-28-25	-2	-8	7	6	7	0%												
In-Wall		15	Aug-22-25 A	Sep-29-25	21	56	Oct-07-25	Oct-27-25	26	20	15	6	15													
C-A-BO-D-W1	In Wall Rough In- Level 1	15	Aug-22-25 A	Sep-29-25	21	56	Oct-07-25	Oct-27-25	26	20	15	6	15	0%												
Package B- Auditorium		10	Aug-22-25 A	Sep-15-25	16	0	Sep-02-25	Sep-15-25	6	0	10	6	10													
Metal Building Superstructure		10	Aug-22-25 A	Sep-15-25	16	0	Sep-02-25	Sep-15-25	6	0	10	6	10													
Structural Steel		10	Aug-22-25 A	Sep-15-25	16	0	Sep-02-25	Sep-15-25	6	0	10	6	10													
C-B-PEMB-4	Plumb & Line	10	Aug-22-25 A	Sep-15-25	16	0	Sep-02-25	Sep-15-25	6	0	10	6	10	0%												

9. First Critical Path driven by the added delay fragnets



CRITICAL PATH DELAY FRAGNETS

MARRC Project - Activities Driving the Most Critical Path



THESE FRAGNETS ARE DELAYING PROJECT COMPLETION BY 32 DAYS (May 1 → June 2, 2026)

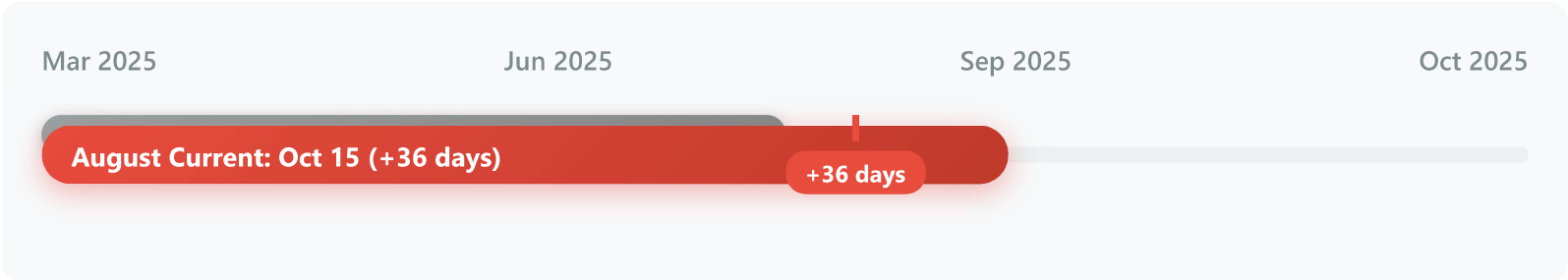
PATH #1: FIRE SPRINKLER APPROVAL FRAGNET

Float: -49 days

Fire Sprinkler Systems - CCA/CSFM Approval Chain

Original: Mar 27 - Sep 9, 2025 (167 days)
Current: Mar 27 - Oct 15, 2025 (203 days)

⚠️ DELAYED 36 DAYS - MOST CRITICAL FRAGNET



🔗 Critical Approval & Installation Sequence (286 days total)

- | | | |
|---|--|----------|
| 1 | Fire Sprinkler Systems - CCA/CSFM Approval
Mar 27 → Oct 15, 2025 Delayed 36 days from Sep 9 | 203 days |
| 2 | CCA Submission to OSFM
Sep 2, 2025 Delayed 21 days from Aug 1 | 1 day |
| 3 | OSFM Review of Shop Drawings
Sep 3 → Oct 15, 2025 Delayed 21 days from Aug 4-Sep 9 | 26 days |
| 4 | Fire Sprinkler Systems - Procurement
Oct 16 → Nov 12, 2025 Delayed 21 days from Sep 10-Oct 14 | 20 days |
| 5 | Fire Sprinkler Delivery to Site
Nov 13-19, 2025 Delayed 21 days from Oct 15-21 | 5 days |
| 6 | Sprinkler Install - Level 1 (Package A)
Nov 20-26, 2025 Delayed 21 days from Oct 22-28 | 5 days |



Cascading Delay Impact - How Fire Sprinkler Fragnet Delays Entire Project

FRAGNET: Fire Sprinkler Approval
Delayed 36 days (Sep 9 → Oct 15)



CONSTRUCTION: 33 Sequential Activities Delayed
All Package A & B interior work pushed 21 days



FINISH ACTIVITIES: Framing → MEP → Drywall → Paint → Flooring
Complete chain from Nov 2025 to May 2026 delayed



PROJECT COMPLETION
May 1, 2026 → June 2, 2026 (+32 days)

Fire Sprinkler Fragnet Impact Summary

This single fragnet delays 33 downstream construction activities across Package A (Event Center) and Package B (Auditorium), creating the longest critical path in the project.

36	33	-49	286
Days Fragnet Delayed	Activities Impacted	Total Float (days)	Total Path Days

PATH #2: PACKAGE B AUDITORIUM CONSTRUCTION

Float: -23 days

Package B Interior Build-Out Chain

Duration: Nov 20, 2025 - May 22, 2026 (125 days)

 **DELAYED 21 DAYS - Directly Dependent on Fire Sprinkler Fragnet**

 Package B Construction Sequence (25 activities, 125 days)

This path cannot start until Fire Sprinkler installation completes (Nov 20). Every day of delay in the sprinkler fragnet directly delays Package B by the same amount.

- 1

Layout Framing → Paint Final Coat
Nov 20, 2025 → Apr 29, 2026 | 25 sequential activities

115 days
- 2

Package B Punchlist AOR
Apr 27 → May 8, 2026

10 days



CRITICAL ACTION REQUIRED



The **Fire Sprinkler CCA/CSFM Approval** fragnet is the single most critical delay driver in this project. Its 36-day delay cascades through 33 downstream activities across two packages, resulting in a 32-day project completion delay.

Immediate escalation of fire protection approvals is essential to prevent further schedule deterioration.

Current trajectory: Project loses 20-30 days per month if fire approval process is not expedited.

10. Five most critical paths



Activity ID	Activity Name	Current Dur	Current Start	Current Finish	At Comp Dur	Total Float	Previous Start	Previous Finish	V-Start	V-Finish	Previous-Dur	Actual Dur	Rem Dur	Physical % Complete	2025					2026						
															Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
1		276	Mar-27-25 A	Jun-02-26	286	-29	Mar-27-25	May-01-26	0	-21	265	103	183												Jun-02-26	
DA-FS3	Fire Sprinkler Systems- CCA/CSFM Approval (A/B/C)	20	Mar-27-25 A	Oct-15-25	203	-49	Mar-27-25	Sep-09-25	0	-36	167	158	35	0%												
	FRAG-ASI04-1110	CCA submission of OSFM (estimated)	1	Sep-02-25	Sep-02-25	1	-29	Aug-01-25	Aug-01-25	-21	-21	1	0	1	0%											
	FRAG-ASI04-1120	OSFM Review of Shop Drawings	26	Sep-03-25	Oct-15-25	26	-29	Aug-04-25	Sep-09-25	-21	-21	26	0	26	0%											
	DA-FS4	Fire Sprinkler Systems- Procurement (A/B/C)	20	Oct-16-25	Nov-12-25	20	-29	Sep-10-25	Oct-14-25	-21	-21	20	0	20	0%											
DA-FS5	Fire Sprinkler Systems- Delivery to the Site (A/B/C)	5	Nov-13-25	Nov-19-25	5	-29	Oct-15-25	Oct-21-25	-21	-21	5	0	5	0%												
C-A-BO-A-OH3	Sprinkler Install- Level 1	5	Nov-20-25	Nov-26-25	5	-29	Oct-22-25	Oct-28-25	-21	-21	5	0	5	0%												
C-A-BO-B-OH1	Layout Framing- Level 1	1	Dec-01-25	Dec-01-25	1	-29	Oct-29-25	Oct-29-25	-21	-21	1	0	1	0%												
C-A-BO-B-OH2	Layout MEP- Level 1	1	Dec-02-25	Dec-02-25	1	-29	Oct-30-25	Oct-30-25	-21	-21	1	0	1	0%												
C-A-BO-B-OH5	VAV Install- Level 1	5	Dec-12-25	Dec-18-25	5	-29	Nov-11-25	Nov-17-25	-21	-21	5	0	5	0%												
C-A-BO-B-OH7	Frame Walls- Level 1	7	Dec-19-25	Dec-30-25	7	-29	Nov-18-25	Nov-26-25	-21	-21	7	0	7	0%												
C-A-BO-B-OH10	Top of Wall Drywall- Level 1	5	Dec-31-25	Jan-07-26	5	-29	Dec-01-25	Dec-05-25	-21	-21	5	0	5	0%												
C-A-BO-B-OH11	Fire Tape and Head of Wall- Level 1	5	Jan-08-26	Jan-14-26	5	-29	Dec-08-25	Dec-12-25	-21	-21	5	0	5	0%												
C-A-BO-B-OH13	OH High Voltage- Level 1	5	Jan-15-26	Jan-22-26	5	-29	Dec-15-25	Dec-19-25	-21	-21	5	0	5	0%												
C-A-BO-B-OH14	OH Low Voltage- Level 1	5	Jan-15-26	Jan-22-26	5	-29	Dec-15-25	Dec-19-25	-21	-21	5	0	5	0%												
C-A-BO-B-OH12	Frame Ceiling- Level 1	5	Jan-23-26	Jan-29-26	5	-29	Dec-22-25	Dec-29-25	-21	-21	5	0	5	0%												
C-A-BO-B-OH22	OH Rough-in Cans/Boxes MEP's	5	Jan-30-26	Feb-05-26	5	-29	Dec-30-25	Jan-06-26	-21	-21	5	0	5	0%												
C-A-BO-B-IW2	Full Height Drywall- Level 1	5	Feb-06-26	Feb-12-26	5	-29	Jan-07-26	Jan-13-26	-21	-21	5	0	5	0%												
C-A-BO-B-F1	Tape/ Sand- Level 1	7	Feb-13-26	Feb-24-26	7	-29	Jan-14-26	Jan-23-26	-21	-21	7	0	7	0%												
C-A-BO-B-F2	Prime/ Paint 1st Coat- Level 1	5	Feb-25-26	Mar-03-26	5	-29	Jan-26-26	Jan-30-26	-21	-21	5	0	5	0%												
C-A-BO-B-F22	Install Wall Finishes/Ceramic Tile	10	Feb-25-26	Mar-10-26	10	-29	Jan-26-26	Feb-06-26	-21	-21	10	0	10	0%												
C-A-BO-B-F3	Entry Portal *	5	Mar-04-26	Mar-10-26	5	-29	Feb-02-26	Feb-06-26	-21	-21	5	0	5	0%												
C-A-BO-B-F4	T-Bar Grid Install- Level 1	5	Mar-11-26	Mar-17-26	5	-29	Feb-09-26	Feb-13-26	-21	-21	5	0	5	0%												
C-A-BO-B-F5	OH Lights- Level 1	5	Mar-18-26	Mar-24-26	5	-29	Feb-17-26	Feb-23-26	-21	-21	5	0	5	0%												
C-A-BO-B-F8	Install Ceiling Tiles- Level 1	5	Mar-25-26	Apr-01-26	5	-29	Feb-24-26	Mar-02-26	-21	-21	5	0	5	0%												
C-A-BO-B-F11	OH Coiling and Concession Doors*	5	Apr-02-26	Apr-08-26	5	-29	Mar-03-26	Mar-09-26	-21	-21	5	0	5	0%												
C-A-BO-B-F12	Electrical Trim- Level 1	5	Apr-09-26	Apr-15-26	5	-29	Mar-10-26	Mar-16-26	-21	-21	5	0	5	0%												
C-A-BO-B-F14	Install Flooring- Level 1	7	Apr-16-26	Apr-24-26	7	-29	Mar-17-26	Mar-25-26	-21	-21	7	0	7	0%												
C-A-BO-B-F15	Toilet Partions- Level 1	5	Apr-27-26	May-01-26	5	-29	Mar-26-26	Apr-02-26	-21	-21	5	0	5	0%												
C-A-BO-B-F18	Paint Final Coat- Level 1	5	May-04-26	May-08-26	5	-29	Apr-03-26	Apr-09-26	-21	-21	5	0	5	0%												
C-A-INT-PUNCH1	Package A PUNCHLIST AOR	5	May-11-26	May-15-26	5	-29	Apr-10-26	Apr-16-26	-21	-21	5	0	5	0%												
C-A-INT-PUNCH2	Package A PUNCHLIST CORRECTIONS AND SIGNOFF	10	May-18-26	Jun-01-26	10	-29	Apr-17-26	Apr-30-26	-21	-21	10	0	10	0%												
C-A-CLOSE2	Punchlist and Testing Complete Package A	0	May-19-26		0	-29	Apr-20-26		-21	-21	0	0	0	0%												
C-A-CLOSE3	Closeout and Final Completion for Package A	10	May-19-26	Jun-02-26	10	-29	Apr-20-26	May-01-26	-21	-21	10	0	10	0%												
CM-MS4	E2 Final Completion	0		Jun-02-26	0	-42		May-01-26	-32	-32	0	0	0	0%												
CM-MS14	Final Completion	0		Jun-02-26	0	-29		May-01-26	-21	-21	0	0	0	0%												
C-A-CLOSE1	Substantial Completion Package A	0		Jun-02-26	0	-29		May-01-26	-21	-21	0	0	0	0%												
2		125	Nov-20-25	May-22-26	125	-23	Oct-22-25	Apr-23-26	-21	-21	125	0	125													May-22-26
C-B-INTBO-A-OH4	Layout Framing- Level 1	2	Nov-20-25	Nov-21-25	2	-23	Oct-22-25	Oct-23-25	-21	-21	2	0	2	0%												
C-B-INTBO-A-OH8	Layout MEP- Level 1	1	Nov-24-25	Nov-24-25	1	-23	Oct-24-25	Oct-24-25	-21	-21	1	0	1	0%												
C-B-INTBO-A-OH12	VAV Install- Level 1	5	Dec-08-25	Dec-12-25	5	-23	Nov-05-25	Nov-11-25	-21	-21	5	0	5	0%												
C-B-INTBO-A-OH7	Frame Walls- Level 1	5	Dec-15-25	Dec-19-25	5	-23	Nov-12-25	Nov-18-25	-21	-21	5	0	5	0%												
C-B-INTBO-A-OH10	Top of Wall Drywall- Level 1	5	Dec-22-25	Dec-29-25	5	-23	Nov-19-25	Nov-25-25	-21	-21	5	0	5	0%												
C-B-INTBO-A-OH5	Fire Tape and Head of Wall- Level 1	5	Dec-30-25	Jan-06-26	5	-23	Nov-26-25	Dec-04-25	-21	-21	5	0	5	0%												
C-B-INTBO-A-OH15	OH Mechanical Duct- Level 1	5	Jan-06-26	Jan-12-26	5	-23	Dec-04-25	Dec-10-25	-21	-21	5	0	5	0%												
C-B-INTBO-A-OH3	Frame Ceiling- Level 1	5	Jan-13-26	Jan-20-26	5	-23	Dec-11-25	Dec-17-25	-21	-21	5	0	5	0%												
C-B-INTBO-A-OH13	OH High Voltage- Level 1	5	Jan-21-26	Jan-27-26	5	-23	Dec-18-25	Dec-24-25	-21	-21	5	0	5	0%												
C-B-INTBO-A-OH14	OH Low Voltage- Level 1	5	Jan-28-26	Feb-03-26	5	-23	Dec-26-25	Jan-02-26	-21	-21	5	0	5	0%												
C-B-INTBO-B-IW2	Full Height Drywall- Level 1	5	Feb-04-26	Feb-10-26	5	-23	Jan-05-26	Jan-09-26	-21	-21	5	0	5	0%												
C-B-INTBO-B-F1	Tape/ Sand- Level 1	7	Feb-11-26	Feb-20-26	7	-23	Jan-12-26	Jan-21-26	-21	-21																

 Project Baseline Bar  Critical Remaining Work
 Actual Work  Milestone
 Remaining Work  Summary



Activity ID	Activity Name	Current Dur	Current Start	Current Finish	At Comp Dur	Total Float	Previous Start	Previous Finish	V-Start	V-Finish	Previous-Dur	Actual Dur	Rem Dur	Physical % Complete	2025					2026						
															Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
C-B-INTBO-B-F11	Install Flooring- Level 1	5	Apr-07-26	Apr-13-26	5	-23	Mar-06-26	Mar-12-26	-21	-21	5	0	5	0%												
C-B-INTBO-B-F12	Toilet Partions- Level 1	5	Apr-14-26	Apr-20-26	5	-23	Mar-13-26	Mar-19-26	-21	-21	5	0	5	0%												
C-B-INTBO-B-F13	Toilet Fixtures- Level 1	5	Apr-21-26	Apr-27-26	5	-23	Mar-20-26	Mar-26-26	-21	-21	5	0	5	0%												
C-B-INTBO-B-F14	Toilet Accessories- Level 1	5	Apr-21-26	Apr-27-26	5	-23	Mar-20-26	Mar-26-26	-21	-21	5	0	5	0%												
C-B-INTBO-B-F15	Paint Final Coat- Level 1	5	Apr-23-26	Apr-29-26	5	-23	Mar-24-26	Mar-31-26	-21	-21	5	0	5	0%												
C-B-INT-PUNCH1	Package B PUNCHLIST AOR	10	Apr-27-26	May-08-26	10	-23	Mar-26-26	Apr-09-26	-21	-21	10	0	10	0%												
C-B-CLOSE3	Closeout and Final Completion for Package B	10	May-11-26	May-22-26	10	-23	Apr-10-26	Apr-23-26	-21	-21	10	0	10	0%												
C-B-INT-PUNCH2	Package B PUNCHLIST CORRECTIONS AND SIGNOFF	10	May-11-26	May-22-26	10	-23	Apr-10-26	Apr-23-26	-21	-21	10	0	10	0%												
CM-MS5	Auditorium Final Completion	0		May-22-26	0	-31		Apr-23-26	-29	-29	0	0	0	0%												
C-B-CLOSE2	Punchlist and Testing Complete Package B	0		May-22-26	0	-23		Apr-23-26	-21	-21	0	0	0	0%												
3		5	Apr-27-26	May-01-26	5	-29	Mar-26-26	Apr-02-26	-21	-21	5	0	5													
C-A-BO-B-F16	Toilet Fixtures- Level 1	5	Apr-27-26	May-01-26	5	-29	Mar-26-26	Apr-02-26	-21	-21	5	0	5	0%												
4		12	Mar-31-26	Apr-15-26	12	-29	Feb-27-26	Mar-16-26	-21	-21	12	0	12													
C-A-BO-B-F9	Casework- Level 1	7	Mar-31-26	Apr-08-26	7	-29	Feb-27-26	Mar-09-26	-21	-21	7	0	7	0%												
C-A-BO-B-F13	Install Window Shades- Level 1	5	Apr-09-26	Apr-15-26	5	-29	Mar-10-26	Mar-16-26	-21	-21	5	0	5	0%												
5		5	Mar-18-26	Mar-24-26	5	-29	Feb-17-26	Feb-23-26	-21	-21	5	0	5													
C-A-BO-B-F6	OH Diffusers- Level 1	5	Mar-18-26	Mar-24-26	5	-29	Feb-17-26	Feb-23-26	-21	-21	5	0	5	0%												

11. Three weeks ahead and one week behind Visuals

MARRC Project Schedule Deterioration Analysis

August 2025 Update vs July 2025 Update Comparison

July Update

Aug 1, 2025

PROJECT COMPLETION

May 1, 2026

TOTAL FLOAT

-8 days

DURATION

382 days

REMAINING

183 days

August Update

Sep 1, 2025

PROJECT COMPLETION

Jun 2, 2026

+32 days

TOTAL FLOAT

-29 days

-21 days

DURATION

403 days

+21 days

REMAINING

183 days

0

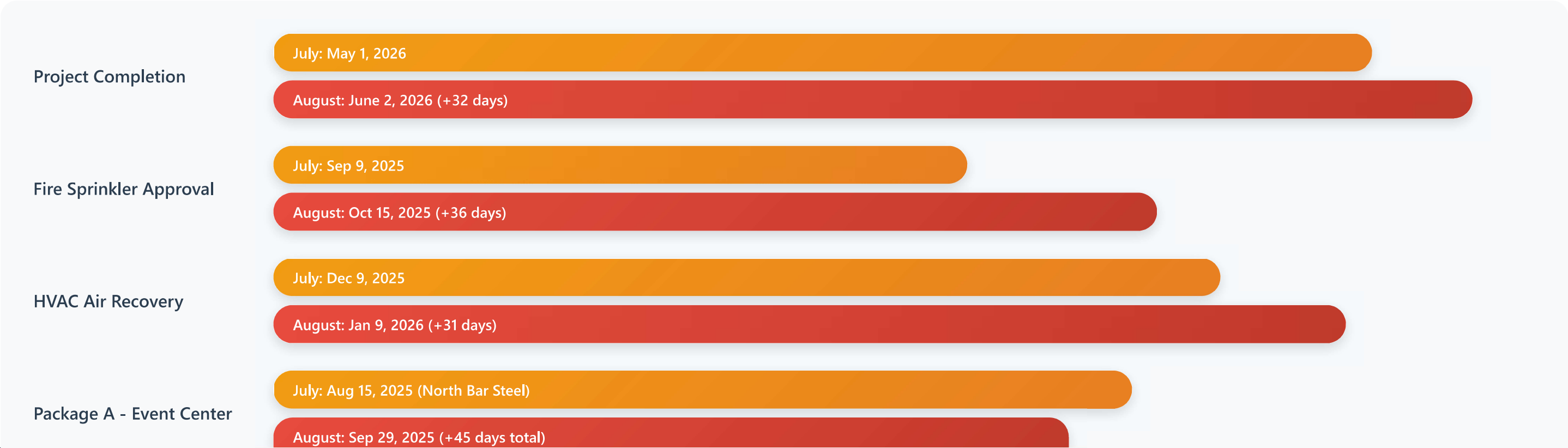
⚠ CRITICAL DETERIORATION: Project completion delayed by 32 calendar days in one month (May 1 → June 2, 2026). Total float degraded from -8 to -29 days.

Phase-by-Phase Comparison

Activity/Phase	July Finish	August Finish	Delay	July Float	August Float	Float Change
Fire Sprinkler Approval	Sep 9, 2025	Oct 15, 2025	+36 days	-13	-49	-36 days
Fire Alarm Approval	Aug 1, 2025	Sep 1, 2025	+31 days	+6	-25	-31 days
Steel Submittals - Package A	Aug 4, 2025	Sep 2, 2025	+29 days	+128	+108	-20 days

Activity/Phase	July Finish	August Finish	Delay	July Float	August Float	Float Change
Division 6 - Casework	Aug 1, 2025	Sep 2, 2025	+32 days	+98	+77	-21 days
Division 8 - Doors	Aug 1, 2025	Sep 2, 2025	+32 days	+61	+40	-21 days
Division 10 - Metal Lockers	Nov 18, 2025	Dec 19, 2025	+31 days	+27	+6	-21 days
Division 10 - Operable Partitions	Aug 1, 2025	Sep 2, 2025	+32 days	+18	-3	-21 days
Division 23 - HVAC Air Recovery	Dec 9, 2025	Jan 9, 2026	+31 days	+55	+34	-21 days
Division 26 - Electrical Generator	Oct 16, 2025	Nov 14, 2025	+29 days	+96	+75	-21 days
Division 33 - Site Utilities Water	Aug 1, 2025	Sep 2, 2025	+32 days	+20	-1	-21 days

Key Milestone Timeline Shift



 Critical Path Activities - Driving Delays

Fire Sprinkler Systems - CCA/CSFM Approval

Delayed 36 days beyond July forecast | Now finishing Oct 15 instead of Sep 9

Float: -49

Fire Alarm Systems - CCA/CSFM Approval

Delayed 31 days | Float changed from +6 to -25

Float: -25

Site Utilities Water - Procurement

Delayed 32 days | Float changed from +20 to -1 (now critical)

Float: -1

Operable Partitions Submittals

Delayed 32 days | Float changed from +18 to -3 (now critical)

Float: -3

Schedule Deterioration (One Month)

- **32 calendar days** added to project completion
- **21 work days** consumed beyond progress made
- Total float degraded from **-8 to -29 days**
- Fire protection approvals delayed **31-36 days**
- All submittal packages delayed **29-32 days**
- Multiple activities moved to **negative float**
- Site utilities now **critical** (float: -1)

Construction Progress

- **Package A:** North Bar steel erection completed
- **Package A:** Wall girts installation started
- **Package A:** Interior build-out Area D in progress
- **Package B:** Auditorium plumb & line in progress
- **ASI-04:** OSFM shop drawings completed
- **Vinyl Wall Coverings:** Submittals approved
- However, progress **insufficient** to offset delays

CRITICAL ANALYSIS: The project lost 21 work days of schedule in one month despite construction progress. The primary driver is the cascading delay in fire protection approvals (36 days on sprinklers, 31 days on alarm systems), which has pushed the entire critical path backward. All procurement and submittal activities are now 3-4 weeks behind, and multiple activities that had positive float in July are now critical or near-critical. Without immediate corrective action, the project will continue to deteriorate at approximately 20-30 days per month.

12. Longest Path



Activity ID		Activity Name	Current Dur	Current Start	Current Finish	At Comp Dur	Total Float	Previous Start	Previous Finish	V-Start	V-Finish	Previous-Dur	Actual Dur	Rem Dur	Physical % Complete	2025					2026						
																Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Multi-Agency Regional Resiliency Center (M.A.R.R.C.) - August 2025			386	Oct-07-24 A	Jun-02-26	403	-29	Oct-07-24	May-01-26	0	-21	382	220	183													Jun-02-26
Contract Milestones			0	Jun-02-26	Jun-02-26	0	-29	May-01-26	May-01-26	-21	-21	0	0	0													Jun-02-26
CM-MS4	E2 Final Completion	0		Jun-02-26	0	-42		May-01-26	-32	-32	0	0	0	0%													Jun-02-26
CM-MS14	Final Completion	0		Jun-02-26	0	-29		May-01-26	-21	-21	0	0	0	0%													Jun-02-26
Project Duration			365	Oct-07-24 A	Jun-02-26	403	-29	Oct-07-24	May-01-26	0	-21	382	220	183													Jun-02-26
PD-MS1	Construction Duration (Complete by April 7, 2026) Work Days	365	Oct-07-24 A	Jun-02-26	403	-29	Oct-07-24	May-01-26	0	-21	382	220	183	0%													Jun-02-26
Submittals / Procurement			145	Mar-27-25 A	Nov-19-25	155	-29	Mar-27-25	Oct-21-25	0	-21	134	103	45													Jun-02-26
Deferred Approvals			145	Mar-27-25 A	Nov-19-25	155	-29	Mar-27-25	Oct-21-25	0	-21	134	103	45													Jun-02-26
Fire Sprinkler Systems			145	Mar-27-25 A	Nov-19-25	155	-29	Mar-27-25	Oct-21-25	0	-21	134	103	45													Jun-02-26
DA-FS3	Fire Sprinkler Systems- CCA/CSFM Approval (A/B/C)	20	Mar-27-25 A	Oct-15-25	203	-49	Mar-27-25	Sep-09-25	0	-36	167	158	35	0%													Jun-02-26
DA-FS4	Fire Sprinkler Systems- Procurement (A/B/C)	20	Oct-16-25	Nov-12-25	20	-29	Sep-10-25	Oct-14-25	-21	-21	20	0	20	0%													Jun-02-26
DA-FS5	Fire Sprinkler Systems- Delivery to the Site (A/B/C)	5	Nov-13-25	Nov-19-25	5	-29	Oct-15-25	Oct-21-25	-21	-21	5	0	5	0%													Jun-02-26
Construction			183	Sep-02-25	Jun-02-26	183	-29	Aug-01-25	May-01-26	-21	-21	183	0	183													Jun-02-26
Fragnets			27	Sep-02-25	Oct-15-25	27	-29	Aug-01-25	Sep-09-25	-21	-21	27	0	27													Jun-02-26
ASI-04 - Dry System			27	Sep-02-25	Oct-15-25	27	-29	Aug-01-25	Sep-09-25	-21	-21	27	0	27													Jun-02-26
FRAG-ASI04-1110	CCA submission of OSFM (estimated)	1	Sep-02-25	Sep-02-25	1	-29	Aug-01-25	Aug-01-25	-21	-21	1	0	1	0%													Jun-02-26
FRAG-ASI04-1120	OSFM Review of Shop Drawings	26	Sep-03-25	Oct-15-25	26	-29	Aug-04-25	Sep-09-25	-21	-21	26	0	26	0%													Jun-02-26
Package A-E2 Event Center			131	Nov-20-25	Jun-02-26	131	-29	Oct-22-25	May-01-26	-21	-21	131	0	131													Jun-02-26
Interior Build Out			130	Nov-20-25	Jun-01-26	130	-29	Oct-22-25	Apr-30-26	-21	-21	130	0	130													Jun-01-26
Area A "Event Space #2 A112, Storage A143. Commercial Kitchen A113 and Concession A113C"-3			5	Nov-20-25	Nov-26-25	5	-29	Oct-22-25	Oct-28-25	-21	-21	5	0	5													Jun-01-26
Overhead			5	Nov-20-25	Nov-26-25	5	-29	Oct-22-25	Oct-28-25	-21	-21	5	0	5													Jun-01-26
C-A-BO-A-OH3	Sprinkler Install- Level 1	5	Nov-20-25	Nov-26-25	5	-29	Oct-22-25	Oct-28-25	-21	-21	5	0	5	0%													Jun-01-26
Area B "Main Lobby, Lobby 2, Mens/Womens, Family RR's Flex, AV Room, IDF Room &Elec"			110	Dec-01-25	May-08-26	110	-29	Oct-29-25	Apr-09-26	-21	-21	110	0	110													May-08-26, Area B
Overhead			46	Dec-01-25	Feb-05-26	46	-29	Oct-29-25	Jan-06-26	-21	-21	46	0	46													May-08-26, Area B
C-A-BO-B-OH1	Layout Framing- Level 1	1	Dec-01-25	Dec-01-25	1	-29	Oct-29-25	Oct-29-25	-21	-21	1	0	1	0%													May-08-26, Area B
C-A-BO-B-OH2	Layout MEP- Level 1	1	Dec-02-25	Dec-02-25	1	-29	Oct-30-25	Oct-30-25	-21	-21	1	0	1	0%													May-08-26, Area B
C-A-BO-B-OH5	VAV Install- Level 1	5	Dec-12-25	Dec-18-25	5	-29	Nov-11-25	Nov-17-25	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-OH7	Frame Walls- Level 1	7	Dec-19-25	Dec-30-25	7	-29	Nov-18-25	Nov-26-25	-21	-21	7	0	7	0%													May-08-26, Area B
C-A-BO-B-OH10	Top of Wall Drywall- Level 1	5	Dec-31-25	Jan-07-26	5	-29	Dec-01-25	Dec-05-25	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-OH11	Fire Tape and Head of Wall- Level 1	5	Jan-08-26	Jan-14-26	5	-29	Dec-08-25	Dec-12-25	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-OH13	OH High Voltage- Level 1	5	Jan-15-26	Jan-22-26	5	-29	Dec-15-25	Dec-19-25	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-OH14	OH Low Voltage- Level 1	5	Jan-15-26	Jan-22-26	5	-29	Dec-15-25	Dec-19-25	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-OH12	Frame Ceiling- Level 1	5	Jan-23-26	Jan-29-26	5	-29	Dec-22-25	Dec-29-25	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-OH22	OH Rough-in Cans/Boxes MEP's	5	Jan-30-26	Feb-05-26	5	-29	Dec-30-25	Jan-06-26	-21	-21	5	0	5	0%													May-08-26, Area B
In-Wall			5	Feb-06-26	Feb-12-26	5	-29	Jan-07-26	Jan-13-26	-21	-21	5	0	5													May-08-26, Area B
C-A-BO-B-IW2	Full Height Drywall- Level 1	5	Feb-06-26	Feb-12-26	5	-29	Jan-07-26	Jan-13-26	-21	-21	5	0	5	0%													May-08-26, Area B
Finishes			59	Feb-13-26	May-08-26	59	-29	Jan-14-26	Apr-09-26	-21	-21	59	0	59													May-08-26, Area B
C-A-BO-B-F1	Tape/ Sand- Level 1	7	Feb-13-26	Feb-24-26	7	-29	Jan-14-26	Jan-23-26	-21	-21	7	0	7	0%													May-08-26, Area B
C-A-BO-B-F2	Prime/ Paint 1st Coat- Level 1	5	Feb-25-26	Mar-03-26	5	-29	Jan-26-26	Jan-30-26	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-F22	Install Wall Finishes/Ceramic Tile	10	Feb-25-26	Mar-10-26	10	-29	Jan-26-26	Feb-06-26	-21	-21	10	0	10	0%													May-08-26, Area B
C-A-BO-B-F3	Entry Portal *	5	Mar-04-26	Mar-10-26	5	-29	Feb-02-26	Feb-06-26	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-F4	T-Bar Grid Install- Level 1	5	Mar-11-26	Mar-17-26	5	-29	Feb-09-26	Feb-13-26	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-F5	OH Lights- Level 1	5	Mar-18-26	Mar-24-26	5	-29	Feb-17-26	Feb-23-26	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO-B-F6	OH Diffusers- Level 1	5	Mar-18-26	Mar-24-26	5	-29	Feb-17-26	Feb-23-26	-21	-21	5	0	5	0%													May-08-26, Area B
C-A-BO																											

Project Baseline Bar
Actual Work
Remaining Work
Critical Remaining Work
Milestone
Summary



Activity ID	Activity Name	Current Dur	Current Start	Current Finish	At Comp Dur	Total Float	Previous Start	Previous Finish	V-Start	V-Finish	Previous-Dur	Actual Dur	Rem Dur	Physical % Complete	2025					2026						
															Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
CA-INT-PUNCH2	Package A PUNCHLIST CORRECTIONS AND SIGNOFF	10	May-18-26	Jun-01-26	10	-29	Apr-17-26	Apr-30-26	-21	-21	10	0	10	0%												
Bldg A-Final Signoff and Closeout																										
CA-CLOSE2	Punchlist and Testing Complete Package A	0	May-19-26		0	-29	Apr-20-26		-21	-21	0	0	0	0%												
CA-CLOSE3	Closeout and Final Completion for Package A	10	May-19-26	Jun-02-26	10	-29	Apr-20-26	May-01-26	-21	-21	10	0	10	0%												
CA-CLOSE1	Substantial Completion Package A	0		Jun-02-26	0	-29		May-01-26	-21	-21	0	0	0	0%												